

MUNICIPAL YEAR 2019/2020 REPORT NO. 72

MEETING TITLE AND DATE:
Cabinet – 11 September 2019

REPORT OF:
Executive Director of Resources

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Agenda – Part: 1	Item: 7
Subject: Capital Programme Monitor First Quarter (June) 2019	
Wards: All Key Decision No: 4943	
Cabinet Member consulted: Cllr Maguire	

1. EXECUTIVE SUMMARY

- 1.1 The purpose of this report is to inform Members of the current position up to the end of June 2019 regarding the Council's Capital Programme (2019/20 to 2022/23) considering the latest information for all capital schemes including the funding arrangements.
- 1.2 The report shows that the overall expenditure for the approved programme is projected to be £144m for the General Fund, £117m for HRA and £24m for Enfield Companies for 2019/20.
- 1.3 The report sets out the estimated capital spending plans for 2019/20 to 2022/23 including the proposed arrangements for funding and confirms that the revenue capital financing costs for the approved 2019/20 to 2022/23 programme are provided for in the budget.

2 RECOMMENDATIONS

It is recommended that Cabinet:

- 2.1 Notes the additions to the Capital Programme set out in Table 3 in paragraph 4.9. and approves the addition of the following to the approved Capital Programme:
 - i. Reardon Court and,
 - ii. Corporate Capital Condition Programme (CCCP)
- 2.2 Agrees the proposed reductions set out in Table 4 in paragraph 4.11.
- 2.3 Notes the £156m Housing Infrastructure Fund (HIF) award.
- 2.4 Agrees the revised four-year approved programme totalling £562m as set out in Appendix A.

3. BACKGROUND

- 3.1 The Council's Capital Programme is continually reviewed, and monitoring reports are submitted to Cabinet on a quarterly basis. The Council continually strives to maximise external grants and contributions, attracting new income streams to fund projects wherever possible and minimising the need to borrow.
- 3.2 This is the first report on the Capital Strategy (2019/20) and Four-Year Capital Programme (2019/20 to 2022/23) as approved by Council on the 27th February 2019. This is reporting the position at the end of the first quarter.

4. 2019/20 CAPITAL PROGRAMME BUDGET

- 4.1 The full capital programme is detailed in Appendix A and is a four-year programme with the budgets shown inclusive of carry forwards from 2018/19.
- 4.2 The approved capital budget for the current financial year 2019/20 is summarised in Table 1 below and this provides the latest position reflecting updated project expenditure profiles as advised by programme managers.

Table 1 Current Year Capital Programme

	*2019/20 Revised Budget	Reprofil- ing	Growth	Proposed Reduc- tions	Forecast 2019/20	Actuals as at end of June	Spend against Q1 Forecast
	£000	£000	£000	£000	£000	£000	%
Resources	12,405	24	0	0	12,429	(465)	-3.74%
People	30,733	(38,711)	24,974	0	16,996	1,404	8.26%
Place	67,916	(4,346)	20,706	(2,685)	81,591	4,154	5.09%
Place - Meridian Water	(1,234)	0	34,381	0	33,147	(59)	-0.18%
General Fund exc. Companies	109,820	(43,034)	80,062	(2,685)	144,163	5,034	3.49%
Energetik	6,036	(2,121)	0	0	3,915	0	0.00%
Housing Gateway Ltd	40,000	(19,721)	0	0	20,279	0	0.00%
Total General Fund inc. Companies	155,856	(64,876)	80,062	(2,685)	168,357	5,034	2.99%
Place - HRA	72,376	0	44,338	0	116,714	10,267	8.80%
Total Capital Programme	228,232	(64,876)	124,399	(2,685)	285,071	15,301	5.37%

**Includes carry forwards from 2018/19*

Note on Actuals: negative figures are due to outstanding creditors as at Q1.

4.3 Carry Forwards from Previous Years

4.4 Carry forwards within the revised budget represent the net effect of reprofiling the prior year 2018/19 approved budgets into or from 2019/20 to reflect a change in the delivery of the timing of projects.

4.5 Reprofiling

4.6 These are changes regarding the forecast timing of expenditure from the approved programme between financial years with no reported increase or decrease in budget requirement. Unless otherwise reported below these movements have minimal impact on the overall delivery of the project. Where service delivery may be impacted, this will be reported quarterly to members.

4.7 Table 2 summarises the budget reprofiling in Q1, with explanations below the table for the significant items.

Table 2 Budget Reprofiling

Programme	2019/20 £'000	2020/21 £'000	2021/22 £'000	2022/23 £'000	Funding Source
IT Investment	24	(24)	0	0	General Resources
RESOURCES	24	(24)	0	0	
Extra Care Housing: Reardon Court	(9,831)	1,658	1,658	6,515	External Grant (GLA) & General Resources
Schools' Future Programme	(26,880)	14,324	9,977	2,578	External Grant (ESFA)
Mental Health and Wellbeing Centre	(2,000)	2,000	0	0	External Grant (BCF)
PEOPLE	(38,711)	17,982	11,636	9,093	
Electric Quarter	(4,746)	4,746	0	0	General Resources
Vehicle Replacement Programme	400	(400)	0	0	Earmarked Reserves
PLACE	(4,346)	4,346	0	0	
Energetik	(2,121)	2,121	0	0	Borrowing Funded by Deferred Capital Receipts
Housing Gateway Ltd	(19,721)	19,721	0	0	Borrowing Funded by Deferred Capital Receipts
COMPANIES	(21,842)	21,842	0	0	
TOTAL Budget Reprofiling	(64,876)	44,147	11,636	9,093	

- i. Extra Care Housing: Reardon Court - Following the increased capital funding and contribution from the GLA, the budget has been reprofiled to reflect timetable of planned development as set out in report KD4898.
- ii. Schools Future Programme - Following the latest Maintenance Grant allocations, the Schools' capital programme has been reprofiled to reflect the updated plan as set out in The Updated School Condition and Fire Safety Programme 2018/19 to 2020/21 (KD4755) Report. The report outlines a proposed programme for 2019/20 and 2020/21 which has been formulated to address the most urgent condition items. Projects have

been prioritised for inclusion in the Programme based mainly on technical information from condition surveys.

- iii. Mental Health and Wellbeing Centre - Currently in the process of locating a building for the Centre. £500k remains assigned for 2019/20 to facilitate any potential work they may be required in preparing the building.
- iv. Electric Quarter and Ponders End - £2.9m reprofiled to 2020/21 for Library Fit costs on Electric Quarter Project Delivery. £1.8m reprofiled for potential interest holders claims.
- v. Vehicle Replacement Programme - £400k has been brought forward to 2019/20 for parks and cemeteries equipment replacements.
- vi. Energetik - The impact of prior year delays regarding pipe connection between Electric Quarter and Alma, resulting in other activities being reprofiled
- vii. Housing Gateway - Deferred loan requirements as a result of the slowdown experienced in the acquisition of 110 properties planned for 2018/19.

4.8 Growth

4.9 There are several additions to the 2019/20 Approved Capital Programme which are summarised in Table 3. These are newly approved schemes and additions to existing programmes since the approval of the Capital Strategy (2019/20) and Four-Year Capital Programme (2019/20 to 2022/23) on 27th February 2019.

Table 3 Additional Items

Programme	2019/20 £'000	Future Years £'000	Total Growth £'000	Funding Sources	Notes
Community Safety	300	0	300	General Borrowing	KD4744
Schools' Future Programme	14,658	0	14,658	External Grants (ESFA)	KD4755
Extra Care Housing: Reardon Court	10,016	0	10,016	External Grants (GLA) & General Borrowing	KD4898; pending Council approval
PEOPLE	24,974	0	24,974		
Broomfield House	180	0	180	General Borrowing	Operational Decision
Corporate Property Investment Programme	800	1,100	1,900	General Borrowing	KD4792
Flood Alleviation	319	0	319	External Grants (EA and others)	KD4795

LED Street Lighting	1,918	4,457	6,375	<i>External Grant (SALIX) & General Borrowing</i>	<i>KD4863</i>
Corporate Capital Condition Programme (prev. BIP)	1,500	0	1,500	<i>General Borrowing</i>	<i>KD4853; pending Council approval</i>
Highways & Street Scene	6,450	0	6,450	<i>General Borrowing</i>	<i>KD4821</i>
Waste & Recycling	1,197	455	1,652	<i>Capital Receipts</i>	<i>KD4810</i>
Transport for London	8,342	0	8,342	<i>External Grant (TFL)</i>	<i>KD4905-based on total TFL allocations</i>
Meridian Water	34,381	0	34,381	<i>General Borrowing</i>	<i>KD4469</i>
PLACE	55,088	6,012	61,100		
Major Works	0	8,872	8,872	<i>Revenue Contribution & Earmarked Reserves</i>	<i>KD4741</i>
Minor Works	6,350	600	6,950	<i>Earmarked Reserves</i>	<i>KD4741</i>
Estate Renewals	37,988	78,622	116,610	<i>Capital Receipts, External & Revenue Contributions</i>	<i>KD4741</i>
HRA	44,338	88,094	132,432		
TOTAL Growth	124,399	94,106	218,505		

4.10 Proposed Reductions

4.11 Table 4 details the removal of budgets from the Capital Programme.

Table 4 Reductions

Programme	2019/20 £'000	2020/21 £'000	Total Reductions £'000
Ponders End	(2,685)	(1,569)	(4,254)
PLACE	(2,685)	(1,569)	(4,254)
TOTAL Reductions	(2,685)	(1,569)	(4,254)

4.12 The Ponders End Opportunity Sites (Ponders End Phase-2) are mainly focussed around accelerating housing delivery. The new organisation structure reflects that this work no longer sits with Neighbourhood Regeneration and has been transferred to Housing and Regeneration. Housing and Regeneration are

currently reviewing the Ponders End Opportunity Sites and will take any suitable sites forward as part of the Housing Pipeline Programme.

4.13 The project is progressing on site and any further phases will be housing based delivery. Therefore, previous allocations for further phases/acquisitions from the property capital budget has been removed.

4.14 Financing General Fund Capital Expenditure

Table 5 General Fund Capital Expenditure Financing

	2019/20		2020/21	2021/22	2022/23	Total Funding £'000
	General Fund	Companies	General Fund inc. Companies	General Fund inc. Companies	General Fund inc. Companies	
	£'000	£'000	£'000	£'000	£'000	
Capital Grants & External Contributions	33,320		19,183	9,977	2,578	65,058
Revenue Contributions	759		0	0	0	759
Capital Receipts	1,629		0	0	0	1,629
Earmarked & Reserves	411		1,860	0	0	2,271
Borrowing Funded by Deferred Capital Receipts	33,147	24,194	33,399	0	0	90,740
General Borrowing	74,897		27,400	12,420	6,515	121,232
Total Funding	144,163	24,194	81,842	22,397	9,093	281,689
2019/20 Total	168,357					

4.15 2019/20 Forecast and Projected Outputs

4.16 Resources

4.17 IT Investment (£11.876m) - The Council's ICT and Transformation Capital Programme aims to improve the customer experience of individuals, businesses, and employees through enabling a digital workforce and operating seamlessly through its systems. These are some of the expected deliverables for 2019/20:

- i. Infrastructure Programme which is building an onsite datacentre to increase the council's self-reliance and flexibility in how it manages the performance of key business applications (such as Northgate Housing and Lagan). In addition, it is moving some key applications such as SAP, Skype for Business and IPO from the SunGard data centre to Microsoft Azure which is a more secure environment.
- ii. Replacement of the current customer platform; there will be an initial soft market test and a comprehensive procurement exercise to receive,

evaluate and select the most economically advantageous tender for Council.

- iii. A new case management system (Eclipse) for Adult Social Care and the 'My Life' web-based resource for information, advice and services.
- iv. Capita AIM project through implementation of SCP, implementation of IT to support direct debits, e-billing, SMS and email messaging and VAT improvements.
- v. LiquidLogic Children's Portal and Delegation Portal; LiquidLogic Finance Integration; requirements and planning for a new EHCP system, delivery of a Synergy/SAP interface for SEN and planning for an Educational psychologist case management system.

4.18 **People**

4.19 Reardon Court (£1.318m)- Professional and technical costs are expected to be incurred for the procurement of main contract works. The cost of demolishing existing Reardon Court buildings will also be charged in 2019/20.

4.20 Education (£14.878m) - The most urgent schools' capital projects undertaken in 2019/20 include the following:

- i. Finishing works to the Autistic Provision at Minchenden and Broomfield,
- ii. Progression to the building of Russett House School,
- iii. Refurbishment of the existing KS2 building and external areas to facilitate an autistic unit at Garfield School. As well as moving and rebuilding the Caretaker's house,
- iv. Phase-A to West Lea begins with an extension to the assembly hall,
- v. Heating and electrical works to Eldon School.

4.21 Furthermore, many of Enfield Schools will also be undertaking fire safety and evacuation works. Also included in the forecasted spend for the Schools' Capital Programme are professional fees, retention and potential costs for contractors' claims.

4.22 **Place**

4.23 LED Street Lighting (£1.918m) - The PFI Service Provider will undertake the designs for the new LED units throughout autumn, place orders with the supplier and start the installation programme of the LED lighting units in February/March 2020.

4.24 Highways & Street Scene (£6.992m) – Schemes are progressing on site to deliver approximately 10km of carriageway resurfacing and approximately 6km of footway renewals in accordance with the approved programme for 2019/20, and approximately 1,800 individual highway defects, such as potholes and paving trips, are being repaired each month in accordance with our highway maintenance plan. The deck joints have been replaced at Conduit Lane bridge and other bridge maintenance schemes are on programme. Several flood management schemes are progressing in

accordance with the approved report, with the official opening of the Broomfield Park Wetlands Project on 14th August. The tree planting programme is scheduled for the winter period in accordance with normal planting practices.

4.25 Waste & Recycling (£1.434m) - The key deliverables are listed as follows:

- i. The purchase and delivery of kitchen caddy, kerbside caddy and liners,
- ii. Dry recycling bin exchange and replacements,
- iii. The collection of garden bins that do not subscribe to service,
- iv. Garden bin exchange and replacements,
- v. And compost bins giveaway.

4.26 TFL: Local Implementation Plans (£2.356m) - The following are included in 2019/20 plans for Enfield:

- i. Delivery of Quieter Neighbourhoods and Quietway with the current programme including routes through Haselbury neighbourhood, several Quieter Neighbourhood areas and school streets / neighbourhood connectors.
- ii. Road Safety Schemes which include the improvements of 11 school crossings and completion of Ponders End safety and walking scheme.
- iii. Cycle Enfield Supporting Measures- delivery of Cycle Enfield Wayfinding strategy, installation of at least 15 bike hangars and 50 Sheffield stands.
- iv. Programme, Project and Scheme Development- areas of interest include Healthy Streets and controlled parking zones including in the Bowes Road area.

4.27 Also included in the programme are Highway Interventions, Air Quality and Road Safety Schemes.

4.28 TFL: Cycle Enfield (£6.060m)- The following are included in 2019/20 plans for Enfield:

- i. Substantial construction of A1010 North from Ponders End to Freezy Water.
- ii. Completion of A1010 South from Edmonton Green to Ponders End.
- iii. Feasibility and design for this route connecting Enfield Town centre with the regeneration at Ponders End railway station.
- iv. Development of design and delivery of a series of mini hubs at several railway stations in the Borough.

4.29 Meridian Water (£33.147m) - In 2019/20 the Meridian Water project is expected to spend £33m to continue the work on regenerating the site. During the year £4.7m of land acquisitions are expected which will enable infrastructure works to go ahead to unlock the site for the development of homes. Further works on the Willoughby Lane site will begin to allow an additional 600 homes to be developed on the site. Approximately £7m will be spent on acquiring land, relocating the pressure reduction station and remediating the Willoughby Lane site to allow it to be fully developed.

- 4.30 Planning for infrastructure works across the Meridian Water site is expected to cost £2.2m in the coming year. The Council has very recently received the very positive announcement on Housing Infrastructure Fund, the £156m bid was successful. This will enable the required planning to be in place to allow works will be begin at the earliest point.
- 4.31 There will be nearly £3m spent in the year on the Meanwhile project with Building Bloqs, which involves refurbishing the VOSA building, a Council asset, for Building Bloqs to occupy. Grants will be paid to Building Bloqs to support the capital investment in equipment and machinery for the business.
- 4.32 The project will continue with securing the site and preventing unwanted occupation and vandalism, marketing sites for meanwhile use, clearing land of refuse and community engagement. Other expenditure on the project includes sitewide planning and design, staffing and commercial advisors.
- 4.33 Corporate Capital Condition Programme (CCCP) (£2.174m)- Cyclical improvement works continue to be carried out across various council dwellings. In 2019/20, this will include:
- i. continuation of replacing the agricultural shed at Beech Barn Farm,
 - ii. sprinkler installation to the basement of Millfield House,
 - iii. Demolition of structures deemed to be at the state of disrepair,
 - iv. works required by the Disability Discrimination Act (DDA) to allow better access at the Civic Centre,
 - v. Fire Precaution and Health & Safety works across various sites.
- 4.34 Corporate Property Investment Programme (CPIP) (£0.800m) - This new programme starts with the initial stages of relocating the Integrated Learning Disabilities Services from St. Andrews Court to Enfield Highway Carnegie Building. This will involve consultations, planning and designing; with works on site due to start towards February 2020. Other works within CPIP for 2019/20 include:
- i. improvements to the public area at John Wilkes House,
 - ii. the relocation of Southgate Library,
 - iii. civic centre toilet refurbishments,
 - iv. and pre-construction services for 'Build the Change'.
- 4.35 Electric Quarter (£3.424m) - The key deliverables are listed as follows:
- i. Commencement of Phase-B to deliver 106 units by 2021,
 - ii. Demolition of existing structures within Phase-B,
 - iii. Granting of Phase B Lease to Lovell,
 - iv. Construction underway with ground and enabling works and above ground build,
 - v. Delivery of 22 three- and four-bedroom houses by 31 March 2020,
 - vi. Temporary library relocated into Swan Annex,
 - vii. And Qube Meanwhile facility relocated into Eagle House Car Park.

4.36 Genotin Road (£12.249m) - Construction and development costs, including associated consultants' fees.

4.37 Montagu Industrial Estate (£11.446m) – The planning application has been submitted. A separate report is due to go to Cabinet in October where the overall project delivery and budgets will be reviewed. An update will be provided in Q2.

4.38 **Companies**

4.39 Energetik - The company's plan for 2019/20 is leveraged on several key activities/major works. These include:

- i. Diverting the trunk sewer on the EcoPark which runs under the proposed leased site of the energy centre.
- ii. Extending a district heating pipe from the Alma Estate to Ponders End High Street.
- iii. Extending the Electric Quarter primary heat network and installing a heat exchanger substation for Phase-B of Electric Quarter.
- iv. Build a mobile prefabricated boiler plantroom (1000kwh).
- v. Undertake site investigation works at the EcoPark near the proposed leased site of the energy centre.

4.40 Housing Gateway - Deliver demonstrably, good quality housing solutions for residents through a variety of products suitable for residents on low to median income levels. Deliver increased housing supply to the Council with at least an additional 50 units in 2019/20.

5 HOUSING REVENUE ACCOUNT

5.1 Table 6 summarises the 3-year programme, with sections 5.1 and 5.2 highlighting key projected outputs.

Table 6 HRA Capital Programme

PROGRAMME	2019/20	2020/21	2021/22	TOTAL
	£'000	£'000	£'000	£'000
Major Works	7,410	23,817	22,066	53,294
Major Works: Borough Wide Decent Homes	9,000	0	0	9,000
Major Works: Cambridge Road West	4,575	0	0	4,575
Major Works: New Southgate	2,198	0	0	2,198
Major Works: Upper Edmonton	4,135	0	0	4,135
Major Works: Waltham Cross	1,500	0	0	1,500
Minor Works	1,920	900	900	3,720
Minor Works: Aids & Adaptations	750	750	750	2,250
Minor Works: Fire Precaution	6,550	200	200	6,950
Minor Works: Health & Safety	2,210	0	0	2,210
Minor Works: Structural Repairs	800	50	50	900

Estate Renewals	19,904	65,395	38,198	123,497
Estate Renewals: Alma Towers	26,192	3,492	4,078	33,763
Estate Renewals: Ladderswood	360	2,401	0	2,761
Estate Renewals: New Avenue	5,358	333	301	5,992
Estate Renewals: Small Sites 1	4,895	0	0	4,895
Estate Renewals: Small Sites 2	18,957	0	0	18,957
Total HRA	116,714	97,339	66,543	280,596

5.2 Major and Minor Works

- i. Borough Wide Decent Homes Programme - This includes core decent homes catch up works in Council properties including kitchens, bathrooms, rewires, heating and insulation works. These works will improve levels of decent homes compliance. Tenders have been received for these works and are now in the evaluation stages. It is anticipated that c. 7,000 homes will receive these decent homes works over the next 5 years.
- ii. Upper Edmonton Externals - These major works consist of both external works and communal area works to 21 blocks within the borough. These works are due to start in October 2019 and include renewal and roof repairs, window renewals and balcony works.
- iii. Waltham Cross Houses - This scheme consists of decent homes works to 71 street properties. The works include roofing, window, kitchen and bathroom renewals and rewiring. The contracts have been let and the contractors will be on site by the end of July 2019.
- iv. New Southgate Externals - These major works consist of both external works and communal area works to 24 blocks within the borough. These works are due to finish at the end of the financial year and included pitched and flat roof covering replacement, window and door replacements and upgraded door entry systems.
- v. Fire improvement works- Bliss, Purcell and Walbrook have all had their cladding removed and we are in the process of determining and procuring contractors to undertake the replacement and associated works.
- vi. Other Projects- Smaller projects within the programme include lift replacements, health and safety works, aids and adaptations and boiler replacements.

5.3 Estate Renewals & Development

5.4 The Estate Renewal budgets have been re-profiled to reflect the accurate position for all projects. The main movements in the projects are due to the following:

- i. Alma - The Alma leaseholder buybacks budget has been reprofiled to reflect the revised buyback programme. Phase-1 will see the completion of 97 affordable HRA units in July 2019.
- ii. New Avenue - The construction of Phase 1 has made good progress, with 127 units being delivered by early 2020. There are 18 leaseholders left to

buyback on the estate and its anticipated that these will complete in 2019/20.

- iii. Ladderswood - Phase 1 consists of 23 affordable units and 17 private units which were handed over during October 2017. These properties are being managed by One Housing and are now all in occupation. Phases 2 and 3 are progressing well. Utility and ground works have been completed to form the basement car park. These phases will deliver 114 private units, 21 affordable homes, 85 bed hotel and 6 commercial units by September 2019. Costs to the HRA for this project include staffing and tenant decants.
- iv. Small Sites - The construction of the 6 remaining sites has progressed well, completion of all 94 units in this project is expected to December 2019. Additional budget was agreed in January 2019 to complete and finish construction works.

5.5 HRA Capital Financing

- 5.6 The Council was successful in securing £18.1m of GLA grant for the next 3 years as part of the Building Council Homes for Londoners scheme. The programme is made up of several small site schemes and is expected to deliver 150 new homes within the Borough.
- 5.7 The RTB receipts programme will fund development schemes, acquiring land and properties and funding Registered Providers to assist in developing sites or acquiring properties. As the HRA debt cap has been lifted it has enabled Enfield to match fund receipts and build in growth within the HRA. This programme is expected to deliver 675 additional affordable homes.
- 5.8 The HRA development strategy (agreed at February 2019 Cabinet) will use our RTB receipts, GLA Grant and additional HRA headroom borrowing (c. £132m) to fund the housing programme in the next 3 years.

Table 7 HRA Capital Programme Financing

HRA	Grants & External Contributions	Revenue Contributions	Capital Receipts	Earmarked Reserves	Borrowing	TOTAL
	£'000	£'000	£'000	£'000	£'000	£'000
Major Works		4,578		80,453		85,031
Minor Works				5,700		5,700
Estate Renewals	10,608	12,880	18,877		147,500	189,865
	10,608	17,458	18,877	86,153	147,500	280,596

6 ALTERNATIVE OPTIONS CONSIDERED

6.1 No alternative options were considered.

7 REASONS FOR RECOMMENDATIONS

7.1 To update the programme for carry forwards from 2018/19 along with amendments to the Programme for additions and deletions since Council approval in February and also to inform members of the current forecast position at the end of the first quarter of the financial year. Additionally to bring to the attention of members the significant award of £156m of HIF grant.

8 COMMENTS FROM OTHER DEPARTMENTS

8.1 Financial Implications

8.2 As the Section 151 Officer, the Executive Director of Finance, Resources & Customer Services is required to keep under review the financial position of the Authority. The quarterly capital monitoring is part of this review process. If required, measures will be put in place to address risks identified through the monitoring process and to contain expenditure within approved budgets.

8.3 Legal Implications

8.4 The Council has a statutory duty to arrange for the proper administration of its financial affairs and a fiduciary duty to taxpayers with regards to its use of and accounting for public monies. This report assists in the discharge of those duties.”

8.5 Property Implications

8.6 This report has been written in consultation with Property Services and therefore any relevant implications are included within the body of the report. Capital investment in the Council’s property assets to ensure compliance and support income growth is supported by the Council’s Strategic Asset Management Plan. Any type of property transactions related to this report will follow the Council’s usual processes, complying with the Property Procedure Rules and being in line with the Strategic Asset Management Plan and Corporate Landlord Policy.

9 KEY RISKS

9.1 All the key risks relating to the quarter are included within the main report.

10 IMPACT ON COUNCIL PRIORITIES – CREATING A LIFETIME OF OPPORTUNITIES IN ENFIELD

a. Good homes in well-connected neighbourhoods

The Capital Programme is designed to address the deliver the Councils priorities and all projects are considered in the context of these priorities.

b. Sustain strong and healthy communities

The Capital Programme is designed to address the deliver the Councils priorities and all projects are considered in the context of these priorities.

c. Build our local economy to create a thriving place

The Capital Programme is designed to address the deliver the Councils priorities and all projects are considered in the context of these priorities.

11 EQUALITIES IMPACT IMPLICATIONS

11.1 Not applicable to this report.

12 PERFORMANCE AND DATA IMPLICATIONS

12.1 The report provides clear evidence of sound financial management, efficient use of resources.

13 HEALTH AND SAFETY IMPLICATIONS

13.1 Not applicable to this report

14 HUMAN RESOURCES IMPLICATIONS

14.1 Not applicable to this report.

15 PUBLIC HEALTH IMPLICATIONS

15.1 The underlying schemes which this report refers, all contribute to the overall public health objectives of the borough

16 BACKGROUND PAPERS

None.

APPENDIX A – Approved Capital Programme (Detailed)

APPENDIX A - Approved Capital Programme	2019/2020	2020/2021	2021/2022	2022/2023	TOTAL
	£'000	£'000	£'000	£'000	£'000
RESOURCES					
Commercial					
Forty Hall	68	0	0	0	68
Total Commercial	68	0	0	0	68
Customer Experience & Change					
IT Investment	11,876	2	0	0	11,878
Libraries	485	0	0	0	485
Total Customer Experience & Change	12,361	2	0	0	12,363
Total RESOURCES	12,429	2	0	0	12,431
PEOPLE					
Adult Social Care					
Extra Care Housing: Reardon Court	1,318	6,999	12,420	6,515	27,252
Mental Health and Wellbeing Centre	500	2,000	0	0	2,500
Total Adult Social Care	1,818	8,999	12,420	6,515	29,752
Education					
School Expansions	9,435	0	0	0	9,435
Schools Maintenance	2,518	0	0	0	2,518
Schools' Future Programme	925	14,324	9,977	2,578	27,805
Schools Devolved Capital	2,000	0	0	0	2,000
Total Education	14,878	14,324	9,977	2,578	41,758
Strategic Commissioning					
Community Safety	300	0	0	0	300
Total Strategic Commissioning	300	0	0	0	300
Total PEOPLE	16,996	23,324	22,397	9,093	71,810
PLACE					
Environment & Operations					
Alley Gating	100	0	0	0	100
Highways:					
Flood Alleviation	553	0	0	0	553
LED Street Lighting	1,918	4,457	0	0	6,375
Highways & Street Scene	6,992	0	0	0	6,992
Parks:					
Edmonton Cemetery	1,327	0	0	0	1,327
Southgate Cemetery	1,116	0	0	0	1,116
Play Areas	41	0	0	0	41
Tennis Courts Works	292	0	0	0	292
Waste, Recycling & Fleet:					
Waste & Recycling	1,434	455	0	0	1,889
Vehicle Replacement Programme	411	1,860	0	0	2,270
Traffic & Transportation:					
TFL: Local Implementation Plans	2,356	0	0	0	2,356
TFL: Cycle Enfield	6,060	0	0	0	6,060
TFL: Angel Walking	720	0	0	0	720
Total Environment & Operations	23,321	6,772	0	0	29,373
Meridian Water					
Meridian Water	33,147	456	0	0	33,604
Total Meridian Water	33,147	456	0	0	33,604
Property & Economy					
Broomfield House	266	0	0	0	266
Bury Street West Depot	19,029	0	0	0	19,029
Corporate Capital Condition Programme (prev. BIP)	2,174	0	0	0	2,174
Corporate Property Investment Programme	800	1,100	0	0	1,900
Edmonton Cemetery Chapel Conversion	108	0	0	0	108
Electric Quarter	3,424	4,746	0	0	8,171
Genotin Road (Metaswitch)	12,249	12,500	0	0	24,749
Montagu Industrial Estate	11,446	0	0	0	11,446
Town Centre Regeneration	6,761	0	0	0	6,761
Total Property & Economy	56,257	18,346	0	0	74,603
Housing & Regeneration					
Assessment Services:					
Housing Adaptations (DFG)	2,001	0	0	0	2,001
Housing Assistance	12	0	0	0	12
Total Assessment Services	2,013	0	0	0	2,013
Total PLACE exc. HRA	114,738	25,574	0	0	140,312
Total GENERAL FUND exc. COMPANIES	144,163	48,899	22,397	9,093	224,553
COMPANIES					
Energetik	3,915	2,121	0	0	6,036
Housing Gateway Ltd	20,279	30,822	0	0	51,101
Total COMPANIES	24,194	32,943	0	0	57,137
Total GENERAL FUND inc. COMPANIES	168,357	81,842	22,397	9,093	281,689
Housing Revenue Account:					
Major Works	28,818	23,817	22,066	0	74,701
Minor Works	12,230	1,900	1,900	0	16,030
Estate Renewals	75,666	71,622	42,577	0	189,865
Total HRA	116,714	97,339	66,543	0	280,596
Total PLACE inc. HRA	231,452	122,914	66,543	0	420,909
APPROVED CAPITAL PROGRAMME	285,071	179,182	88,940	9,093	562,285